BRIGHAM AND WOMEN'S FAULKNER HOSPITAL

2019 Hospital Profile

Boston, MA Community Hospital Metro Boston

Brigham and Women's Faulkner Hospital is a non-profit community hospital located in the Metro Boston region. It is a mid-size acute hospital and a member of Partners Health Care. Between FY15 and FY19, the volume of inpatient discharges at the hospital increased by 15.9% compared to a median increase of 7.9% at cohort hospitals. Outpatient visits decreased 5.9% for the hospital between FY15 and FY19, compared to a median increase of 8.8% for its peer cohort. The hospital has reported a profit in each of the last five years. In FY19 it had a total margin of 8.1%, above the 5.6% median of its cohort hospitals.

Overview / Size

Hospital System Affiliation: Partners Health Care Hospital System Surplus (Deficit) in FY19: \$486,164,000 Change in Ownership (FY15-19): Not Applicable Total Staffed Beds: 171, mid-size acute hospital % Occupancy: 70.4%, > cohort avg. (60%) Special Public Funding: **CHRTF°** Trauma Center Designation: Not Applicable

Case Mix Index: 1.00, > cohort avg. (0.87); < statewide (1.16)

Financial

Inpatient NPSR per CMAD: \$12.250 Change FY18-FY19: -6.3% Inpatient: Outpatient Revenue in FY19: 37%:63% Outpatient Revenue in FY19: \$161,618,126 Change FY18-FY19: 12.6% \$290.184.000 Total Revenue in FY19: Total Surplus (Deficit) in FY19: \$23,631,000

Payer Mix

Public Payer Mix: 59.8% (Non-HPP* Hospital) CY18 Commercial Statewide Relative Price: 1.06 Top 3 Commercial Payers: Blue Cross Blue Shield Harvard Pilgrim

United Healthcare Insurance Company

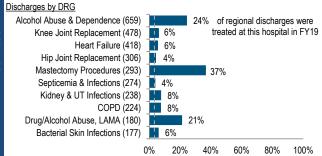
Utilization

Inpatient Discharges in FY19:	9,817
Change FY18-FY19:	-2.0%
Emergency Department Visits in FY19:	27,848
Change FY18-FY19:	-1.5%
Outpatient Visits in FY19:	31,881
Change FY18-FY19:	-2.3%

Quality

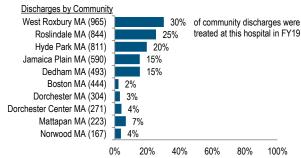
Readmission Rate in FY18: 15.5% Change FY14-FY18 (percentage points): 1.4 Early Elective Deliveries Rate: Not Applicable

What were the most common inpatient cases (DRGs) treated at the hospital in FY19? What proportion of the region's cases did this hospital treat for each service?



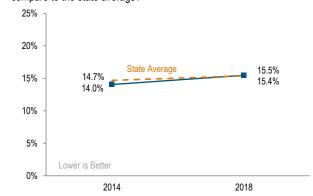
each community's total discharges was attributed to this hospital?

Where did most of the hospital's inpatients reside? What proportion of

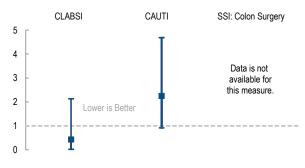


What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?

--- Hospital (9,817) = 3% of total regional discharges



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



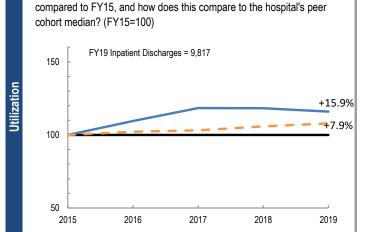
2019 HOSPITAL PROFILE: BRIGHAM AND WOMEN'S FAULKNER HOSPITAL

Cohort: Community Hospital

Patient Revenue Trends

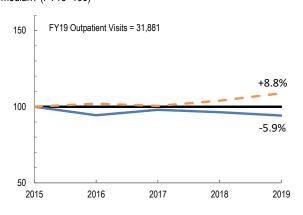
Financial Performance





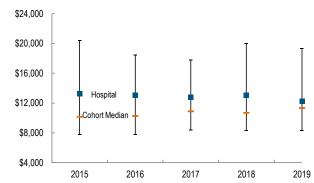
How has the volume of the hospital's inpatient discharges changed

How has the volume of the hospital's outpatient visits changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

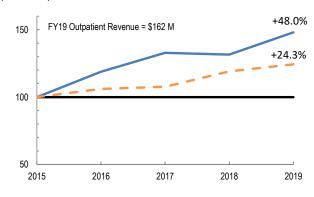


What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY15 and FY19, and how does this compare to the hospital's peer cohort median?

\$24,000



How has the hospital's net outpatient revenue changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

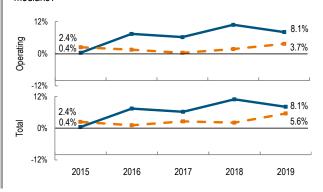


How have the hospital's total revenue and costs changed between FY15 and FY19?

Revenue, Cost, & Profit/Loss (in millions)

FY	2015	2016	2017	2018	2019
Operating Revenue	\$ 219.0	\$ 254.9	\$ 275.3	\$ 278.3	\$ 289.9
Non-Operating Revenue	\$ 0.1	\$ (0.1)	\$ 0.1	\$ 0.2	\$ 0.3
Total Revenue	\$ 219.1	\$ 254.7	\$ 275.3	\$ 278.5	\$ 290.2
Total Costs	\$ 218.2	\$ 235.9	\$ 258.2	\$ 248.2	\$ 266.6
Total Profit (Loss)	\$ 1.0	\$ 18.8	\$ 17.1	\$ 30.2	\$ 23.6

What were the hospital's total margin and operating margins between FY15 and FY19, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

θ For more information on Community Hospital Reinvestment Trust Fund (CHRTF) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.